



CALIFORNIA STATE POLYTECHNIC UNIVERSITY, POMONA

Office of the President

December 29, 1997

Copy

Dr. Charles B. Reed
Chancellor
State University System of Florida
325 West Gaines Street
Tallahassee, Florida 32399-1950

Dear Charlie:

Agnes and I are looking forward to seeing you and Cathy on New Year's Day. Both of you should enjoy the excitement of being with our students as they cheer for our 50th Rose Parade entry. You will also see the parade from the street level at close range, which is quite different from seeing the parade on television. It will be a unique experience, which everyone should have the opportunity to undergo at least once.

I am enclosing with this letter the briefing paper you requested of all the presidents. Because we truly do appreciate the time limitations you have in reviewing the briefing papers from 23 campuses, we have kept this paper on Cal Poly Pomona as concise as possible in order to keep it within the specified limit of two pages (with narrow margins!). With such a space limitation, only the most salient aspects of the university could be described. We look forward to having you and Cathy visit the campus sometime in the near future when we can provide you with a more in-depth briefing on the university.

The paper tries to provide some sense of the major changes the university has undergone since my arrival on campus 6-½ years ago. While it has been a challenging period, during which the CSU experienced the most severe budget cuts in its history, the upside is that the university was forced to address a number of important, long-deferred issues (such as increasing efficiency and productivity) which probably would have been nearly impossible to address in better times. The paper also tries to provide a sense of how the university has repositioned itself through its transformation and the directions in which major advances are likely to be made in the next several years.

Thus, the paper should give you a quick, capsulated overview of where the university has been in the last 6-½ years and where it is likely to be going in the next several years. I hope you find it useful as an introduction to Cal Poly Pomona.

With kindest regards,

A handwritten signature in cursive script, appearing to read "CBR".